

**University of Central Missouri**  
**Board of Governors**  
**Plenary Session**  
**January 26, 2012**

The University of Central Missouri (UCM) Board of Governors convened in Plenary Session on Thursday, January 26, 2012, at 8:30 a.m. in Union 237B on UCM's main campus in Warrensburg, Missouri. Presiding over the meeting was Board President Walter Hicklin. Other Board members in attendance included Governors Weldon Brady, Marvin Wright, Mary Long, Edward Baker, Gus Wetzell II, and Darren Doherty. Governor Mary Dandurand was unable to attend the meeting and was excused. Also present were University President Charles Ambrose; General Counsel Henry Setser; and Assistant to the Secretary to the Board Monica Huffman.

**Plenary Session**

**Call to Order** – Agenda Item No. 1

Mr. Hicklin called the meeting to order and determined that a quorum was present to conduct business.

**Remarks by the Board President** – Agenda Item No. 2

Mr. Hicklin remarked on how well the semester has started on campus. However, with regard to the FY 2013 budget preliminary indications are that higher education will be presented with opportunities and challenges. He is confident that the University's past efforts to address budget challenges along with the enthusiasm of the campus will go far in working through the next budget year.

**Remarks by the University President** – Agenda Item No. 3

President Ambrose shared Mr. Hicklin's sentiments, noting that there have been many opportunities for the University over the past year and that we can look forward to future ones as well. He commented specifically on the University's strategic positioning platform initiative that is under way and the recent transition to *Google and iCloud*. President Ambrose invited Jim Graham to introduce the implementation team for *Google*. Dr. Graham introduced team members and said the successful implementation of *Google* can be attributed to the work of his entire department and noted that the core team is representative of all the individuals that were involved. The Board expressed its appreciation to Dr. Graham and his staff.

President Ambrose introduced and recognized students Karen Billingsley and Lauren Grelle. Ms. Grelle, a graduate student in University Relations, produced a video that was posted to *You Tube*, about undergraduate student Karen Billingsley who recently received a first-place Kennedy Center Award for her makeup design work. The video, which was posted online just over a week ago, has been viewed more than 700 times and has resulted

in internship offers from those who have viewed her work. The Board congratulated Ms. Billingsley on her achievement and Ms. Grelle for her work in producing the video.

### **General Session**

#### **Approval of the Minutes for November 16, 2011, Work Session; the November 17 and December 7, 2011, Plenary Sessions; and the November 17, 2011, Administration and Finance Committee of the Whole Meeting** – Agenda Item No. 4

*Dr. Long moved that the Board of Governors approve the minutes of the November 16, 2011, Work Session; the November 17 and December 7, 2011, Plenary Sessions; and the November 17, 2011, Administration and Finance Committee of the Whole meeting. The motion was seconded by Dr. Wetzel and carried unanimously.*

### **Reports**

#### **Written Governance Groups Reports** – Agenda Item No. 5

Mr. Hicklin noted that written Governance Groups Reports were included under Tab 9 of the meeting materials (Attachment 1).

#### **Legislative Update** – Agenda Item No. 6

President Ambrose noted that this is a very important legislative session with regard to the economic challenges for the state of Missouri and for initiatives that Senator David Pearce is leading in the Senate and that Representative Mike Thompson is leading in the House of Representatives to help more Missourians complete college. Senator Pearce joined the meeting by video conference.

Senator Pearce congratulated Gus Wetzel on his Senate confirmation hearing. He stated there is a great amount of discussion in the Legislature centered on the FY 2013 budget, which must be approved by May 11, 2012. He remarked on Governor Nixon's State of the State address where he announced his recommendations for FY 2013 include level funding for scholarships, but a 12.5% reduction in state appropriations to higher education. The Governor included in his address a commendation to UCM for its Innovation Campus and encouraged other higher education institutions in the state to consider similar initiatives. Senator Pearce noted that Senate Appropriations chair Kurt Shaffer is committed to reducing the recommended 12.5% cut to higher education and will work hard in an effort to do so.

Senator Pearce discussed some of the initiatives he is currently working on including SB 455 that would modify the current duties of the Missouri Coordinating Board for Higher Education (CBHE) and require it to develop policies for all two- and four-year institutions

to (1) replicate the best practices in remediation from sources around the country; and (2) create a statewide core transfer library of at least 25 lower division courses across all institutions that are transferable among all public higher education institutions. Senator Pearce expressed appreciation to President Ambrose for his testimony earlier this week in support of the bill.

Senator Pearce said that the Midwest Higher Education Compact was in Jefferson City this week. The State of Missouri is a member and UCM is the recipient of many of its cost savings program. He notes that both the House and Senate are working on a bill that calls for greater accountability from the Charter Schools. Senator Pearce noted that the matter of accreditation in the Kansas City, Missouri School District is significant and determining how to make reasonable accommodations for its students without negatively impacting school districts around the State is something that is being discussed. Charter Schools could potentially assist with this matter; however, appropriate accountability measures must be established and in place.

Senator Pearce also discussed a complicated redistricting process. The deadline for resolving this is February 28. If it is not resolved, the district lines will revert to those shown in a 1982 map.

Senator Pearce concluded his report by thanking the University for its support and encouraged it to continue its good work in identifying efficiencies during these constricted financial times. President Ambrose thanked Senator Pearce for engaging UCM in discussions in Jefferson City and for his support of the University.

### **Strategic Governance for Student Success Update** – Agenda Item No. 7

President Ambrose provided an overview of Governor Nixon's proposed FY 2013 Budget and discussed the potential impact for UCM. He noted that Governor Nixon is very sensitive to the high cost of a college education and has kept funding for scholarships level. Additionally, he is encouraging higher education to keep tuition rates as low as possible. He noted over the past few years, universities have agreed to not raise tuition above the Consumer Price Index rate, which is currently 3%. President Ambrose said that the University is committed to keeping tuition as low as possible for our students.

President Ambrose said that the Strategic Governance for Student Success Model is as important today as it was a year ago when the University initiated its implementation, and that we are fortunate to have the opportunity to address the budget shortfall in such a way that the institution continues to move forward and to continue providing a quality education to our students.

President Ambrose advised that UCM and other higher education institutions would have the opportunity to make a presentation before the Missouri House Appropriations-Education Committee on February 1.

## **Master Plan Progress Report** - Agenda Item No. 8

President Ambrose stated that despite of the fiscal challenges ahead, the University remains positive with a strong focus what is possible for its future. Last Fall, the Board of Governors approved the updating of the University Master Plan. Mr. Dennis Strait of Gould Evans has been the lead consultant working with the University to do so and was present at the meeting to provide a progress report. Before providing an update, Mr. Strait announced that Gould Evans received the “2011 Excellence in Renovation” citation award from *aia kansas* for its work on the Morrow-Garrison project. Mr. Strait presented the award to the Board.

Mr. Strait reviewed the content of a Power Point that included information and drawings pertaining to Pertle Springs; the Fraternity Complex; a Stadium District Project that includes improvements to Walton Stadium, a mixed use center at the North end of the Stadium; and the creation of a new front to the University at South and Maguire Streets (Attachment 2). Mr. Strait said that they are currently in the drafting stage of the report and will deliver a report to the Board in February with financial information.

## **UCM Student-Centered Program Update** – Agenda Item No. 9

President Ambrose provided an update on the development of UCM’s Student-Centered Program and reviewed a Power Point that was presented to a group of legislators from Lee’s Summit, Missouri earlier in the month (Attachment 3). He shared that there may possibly be some Workforce Development funding available to give tax credits to companies who extend support to the Innovation Campus. He also shared the interest of the Lumina Foundation in the project, particularly as it relates to stackable credits and workforce development.

President Ambrose said that Governor Nixon is planning a visit to Lee’s Summit within the next couple of weeks to engage with students currently enrolled in the R-7 Lee’s Summit Technology Academy, and to make an announcement about the Innovation Campus and UCM’s Student-Centered Program planned for implementation in Fall 2012.

Mr. Setser provided an update on space planning meetings that have been held related to the Innovation Campus. Mr. Brady asked when comparative costs information would be available pertaining to UCM Summit Center operations and the proposed Innovation Campus. Mr. Setser said that the lease at the Summit Center expires in 2015, at which time more will be known in this regard.

In closing this report, Mr. Hicklin commended President Ambrose for his innovative thinking and vision that is helping to move the University forward.

### **Board Committee on Student Experience & Engagement and Alumni Affairs**

Mr. Hicklin asked Dr. Shari Bax to provide an overview of the Committee's meeting that was held the previous afternoon. Dr. Bax's report included updates on the work of the Tobacco Policy Committee and the Community Culture of Responsible Choice Committee. President Ambrose commended the Tobacco Policy Committee for the extensive research it conducted that was recently shared with the President's Cabinet. He noted the Committee has been charged with drafting a new policy that establishes a "smoke-free" campus. President Ambrose also commended the Community Culture of Responsible Choice Committee whose work has been recognized at a national level. Other matters that Dr. Bax reported on related to Public Safety; a healthier lifestyle program for students and staff; international enrollment; and the grand opening of a new café in the University Union.

### **Board Committee on Academic Affairs**

Mr. Wright, Chair of the Board Committee on Academic Affairs, reported that the Committee met earlier in the morning. He asked Dr. Rick Sluder to provide the Board with an Enrollment Update, which Dr. Sluder did with a Power Point presentation (Attachment 4). A handout showing International Student Enrollment was also distributed during the meeting and is included as part of Attachment 4. Mr. Brady asked how the University is doing in regard to retention. Dr. Sluder stated that we are down .9% for first-time, full-time freshmen and 2% for transfer students as compared to this time last year. He continues to monitor this very closely.

*Note: Following the Enrollment Update, the Board took a short break from 10:30 a.m. to 10:40 a.m. Once it resumed meeting, Mr. Wright asked Provost Wilson to report on the following agenda items.*

**B.S. in Engineering Technology Program Revision** – Agenda Item No. 10

**B.S. in Technology Program Revision** – Agenda Item No. 11

**B.S. in Technology Transfer Program Revision** – Agenda Item No. 12

**Cooperative Engineering 2-2 Program Revision** – Agenda Item No. 13

Dr. Wilson, presented information contained in briefing papers under Tabs 10 – 13 of the meeting materials for each of the agenda items listed above (Attachments 5-8). Following his presentation, *Mr. Wright moved that the Board of Governors approve:*

- *the addition of a new Civil Engineering Technology option to the B.S. in Engineering Technology Program (Attachment 5)*
- *a change in program name from a B.S. in Technology to a B.S. in Innovative Technologies (Attachment 6)*

- *the addition of a “Virtual Media” option to the existing B.S. in Technology Transfer Program (Attachment 7)*
- *the streamlining of the existing Cooperative Engineering 2-2 program curriculum to 64 credit hours and the reestablishment of articulation agreements with other educational institutions.*

*The motion was seconded by Dr. Long and carried unanimously. It was noted that all four of the above items are contingent upon the approval of the Coordinating Board for Higher Education.*

### **Board Committee on Finance**

Mr. Brady, Chair of the Board Committee on Finance, reported that the Committee met the preceding afternoon. He asked Mr. Merrigan to present the following agenda items.

#### **Furniture Replacement – Nickerson/Hosey/UCC** – Agenda Item No. 14

This item was deferred.

#### **Blackboard Transaction System Multi-Year Maintenance Contract** – Agenda Item No. 15

Mr. Merrigan presented information contained in a briefing paper under Tab 15 of the meeting materials (Attachment 9). *Mr. Brady moved that the Board of Governors approve a multi-year contract with Blackboard to provide continued licensing and maintenance of UCM’s Onecard ID card transaction system until August 31, 2016. The motion was seconded by Dr. Wetzel and carried unanimously.*

#### **On-Call Architectural & Engineering Professional Services** – Agenda Item No. 16

Mr. Merrigan presented information contained in a briefing paper under Tab 16 of the meeting materials (Attachment 10). Mr. Brady asked what the annual average is for the this service. Mr. Merrigan said approximately \$100,000. *Mr. Brady moved that the Board of Governors approve the award of contract to Gould Evans for the University’s “on-call” architectural and engineering services. The motion was seconded by Mr. Baker and carried unanimously.*

#### **Refinancing of Bank of America ESCO Lease** – Agenda Item No. 17

Mr. Merrigan distributed and reviewed information contained in a briefing paper (Attachment 11) related to the refinancing of the Bank of America ESCO Lease. *Mr. Brady moved that the Board of Governors approve the refinancing of the Bank of America ESCO Lease using Option A outlined in the briefing paper. The motion was seconded by Mr. Wright*

*and carried unanimously.* Mr. Wright suggested that Mr. Brady be permitted to sign the documents related to this transaction as Board Vice President. The Board was in agreement.

Mr. Merrigan distributed and reviewed a document summarizing discussions with Edward Jones regarding the refinancing of other University bonds (Attachment 12). He noted that he would like to pursue a Request for Proposals for the refinancing of the Library/Student Housing Bond Series 2002, which would save the University approximately \$82,000 annually and approximately \$429,000 (NPV) over the remaining maturity of the bond, and the Series 2009 Student Recreation Center bond that would save approximately \$29,000 annually and cumulatively \$432,000 (NPV) over the remaining maturity of the bond. *Mr. Brady moved that the Board of Governors authorize the issuance of a Request for Proposals for the refinancing of the Series 2002 - Library/Student Housing Bond and the Series 2009-Student Recreation Center bonds. The motion was seconded by Mr. Baker and carried unanimously.*

**Quarterly Investment Report** – Agenda Item No. 18

Mr. Merrigan reviewed the Quarterly Investment Report included under Tab 18 of the meeting materials (Attachment 13).

**Quarterly Statement of Revenues & Expenditures** – Agenda Item No. 19

Mr. Merrigan reviewed the Quarterly Statement of Revenues & Expenditures included under Tab 19 of the meeting materials (Attachment 14). He also distributed and reviewed documents that reflect the tuition results for the Spring Semester (Attachment 15).

Following Mr. Merrigan’s reports, Mr. Brady expressed appreciation for the good work of Mr. Merrigan and his staff.

**Request for Closed Session**

*Dr. Long moved that pursuant to the Missouri Revised Statutes, Section 610.021, that the UCM Board of Governors meet in closed meeting, with closed record and closed vote, for the purpose of considering real estate matters, legal actions, and personnel matters. The motion was seconded by Dr. Wetzel and carried with the following roll call votes:*

<i>Weldon Brady</i>	<i>aye</i>	<i>Gus Wetzel II</i>	<i>aye</i>
<i>Mary Long</i>	<i>aye</i>	<i>Edward Baker</i>	<i>aye</i>
<i>Marvin Wright</i>	<i>aye</i>	<i>Walter Hicklin</i>	<i>aye</i>

**Adjournment** – Agenda Item No. 20

There being no further business to discuss, *Dr. Long moved that the meeting adjourn. The motion was seconded by Mr. Wright and carried unanimously.* The Plenary Session ended at 10:50 a.m.

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Attachments Listing**

<b><u>Attachment No.</u></b>	<b><u>Attachment Description</u></b>
1	<i>Written Governance Groups Reports</i>
2	<i>PPT – Master Plan Progress Report</i>
3	<i>PPT – Innovation Campus</i>
4	<i>PPT – Enrollment Update</i>
5	<i>Briefing Paper – B.S. in Engineering Technology Program Revision</i>
6	<i>Briefing Paper – B.S. in Technology Program Revisions</i>
7	<i>Briefing Paper – B.S. in Technology Transfer Program Revision</i>
8	<i>Briefing Paper – Cooperative Engineering 2-2 Program Revision</i>
9	<i>Briefing Paper – Blackboard Onecard System – Multi-Year Maintenance Contract</i>
10	<i>Briefing Paper – On-Call Architectural &amp; Engineering Professional Services</i>
11	<i>Briefing Paper – Refinancing of Bank of America ESCO Lease</i>
12	<i>Edward Jones Refinancing Meeting</i>
13	<i>Quarterly Investment Report</i>
14	<i>Quarterly Statement of Revenues &amp; Expenditures</i>
15	<i>Spring Semester – Tuition Results</i>